I certify that the attached is a true and correct copy of the Articles of Incorporation of SOUTHEASTERN CONFERENCE FOR PUBLIC ADMINISTRATION, INC. filed on September 14, 1978.

The Charter Number for this corporation is 744271.

GIVEN under my hand and the Great Seal of the State of Florida, at Tallahassee, the Capital, this the 14th day of September, 1978.

SECRETARY OF STATE
ARTICLES OF INCORPORATION

SOUTHEASTERN CONFERENCE FOR PUBLIC ADMINISTRATION, Inc.

A Corporation Not For Profit

KNOW ALL MEN BY THESE PRESENTS: That the undersigned persons have associated and do hereby associate themselves together for the purpose of making, subscribing, and acknowledging, and filing these Articles of Incorporation in forming a corporation not for profit under the provisions of Chapter 617, Florida Statutes,

ARTICLE I

NAME

The name of the corporation not for profit shall be the Southeastern Conference for Public Administration, Inc.

ARTICLE II

PURPOSES

The purpose or purposes of this corporation is for public education as follows:

A. The sponsorship of an annual meeting of interested public administration groups and individuals concerned with the advancement of the art and science of public administration. The annual meeting shall be scheduled annually at various sites throughout the southeastern region of the United States.

B. The sponsorship and support of various public service information activities including journals, bulletins, and newsletters which are germane to public administration activity in the southeastern United States.
C. The corporation may undertake various projects which are useful to the public administration community in the southeastern United States.

D. The corporation shall act as trustee for annual conference funds.

ARTICLE III
MEMBERSHIP

Membership in the organization shall include any active member of the American Society for Public Administration holding membership in a chapter formally subscribing to the conference and geographically located in the southeastern region of the United States, and/or who meets the requirements of membership established in the by-laws. Although the organization shall not extend formal membership to individuals not actively members of the American Society for Public Administration, it may solicit the membership of institutional sponsors.

ARTICLE IV
TERM

The corporation shall have perpetual existence.

ARTICLE V
SUBSCRIBERS

The names and residences of the subscribers to these Articles of Incorporation are:

<table>
<thead>
<tr>
<th>NAME</th>
<th>RESIDENCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cynthia Redeker</td>
<td>909 N. Barcelona St.</td>
</tr>
<tr>
<td></td>
<td>Pensacola, Fla.</td>
</tr>
<tr>
<td></td>
<td>32501</td>
</tr>
</tbody>
</table>
NAME

Robert K. Whelan

Klack

William Earl Clay

Klay

Randolph C. Bly

Donald H. Sanford

Janice Freisat

Frank R. Turner

C. E. Turner

Peter A. Korn

Augustus B. Landolt

RESIDENCE

4068 Briarforest Rd. E

Jacksonville, Fl

32211

1160 N.W. 87 St

Miami, Fl

33160

3222 Independence Court

Tallahassee, Fl

32302

176 E. Magnolia St.

Oviedo, Fl

32765

2581 NW 112 Ave

Coral Springs, Fl

33065

Dept. of Political Science
University of South Fla

Tampa, Fl 33620

Faculties of Political Science

University of West Florida

Pensacola, Fl 32501

1081 NW 75 Terrace

Ft. Lauderdale, Fl 33313

2321 E. Lake Shore Dr

Tallahassee, Fl 32312
ARTICLE VI
MANAGEMENT OF CORPORATE
AFFAIRS

The affairs of this corporation shall be managed by a Board of Trustees consisting of no fewer than three and no more than fifteen members. The first Board of Trustees shall be the subscribers to the Articles of Incorporation. Other members may be elected to the Board by a majority vote of then duly qualified members of the Board of Trustees. Officers shall be appointed annually by the Board and shall serve at the pleasure of the Board.

The officers who shall serve until the first appointments under these Articles of Incorporation by the Board of Trustees are as follows:

<table>
<thead>
<tr>
<th>NAME</th>
<th>OFFICE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Augustus B. Turnbull</td>
<td>Temporary Chairman</td>
</tr>
<tr>
<td>C. E. Teshley</td>
<td>Temporary Secretary</td>
</tr>
</tbody>
</table>

ARTICLE VII
BOARD OF DIRECTORS

The organization shall be administered by a Board of Directors consisting of incumbent chapter presidents or their duly appointed representative, past chapter presidents formally subscribing to the corporation, and incumbent regionally elected national council members of the American Society for Public Administration representing members in the southeastern United States. The chairman and vice-chairman of the board shall be elected annually from the members of the board. Additional offices, committees, and assignments may be authorized by the board.
The powers of the Board of Directors shall be exercised by not less than a majority of the vote of the Board present and voting at any meeting. A majority of the Board shall constitute a quorum for the transaction of business at meetings of the Board. No Board member shall have the right to vote or act by proxy. Meetings will be held annually at a place selected by at least one-half of the members of the Board.

**ARTICLE VIII**  
**BY-LAWS**

The by-laws of this corporation are to be made, altered, or rescinded by two-thirds majority vote at a business meeting of the Board of Directors and ratification by chapter board resolution of two-thirds of the subscribing chapters.

**ARTICLE IX**  
**LIABILITY**

No member of the Board of Trustees of this corporation shall be personally liable for any error in judgement or action taken in good faith and no member shall be in any way liable for any dereliction of any other member.

**ARTICLE X**  
**DISTRIBUTION OF PROFITS**

The corporation is not organized for pecuniary profit, nor shall it have any power to issue certificates of stock or declare dividends and no part of its net earnings shall inure to the benefit of any member, director, or individual. The balance, if any, of all money received by the corporation from its operations, after payment in full of all debts and obligations of the corporation of whatsoever kind and nature, shall be used and distributed excusively for charitable and educational purposes. No compensation shall be paid to any member, officer, director, trustee, creator, or organizer of the corporation or substantial contributor to it, except as a reasonable
allowance for services actually rendered to or for the corporation.

ARTICLE XI
REGISTERED AGENT

The address of this corporation's initial registered office in the State of Florida is: 3231 East Lake Shore Drive
Tallahassee, Florida
32312

The name of this corporation's registered agent at the above address:

Augustus B. Turnbull III

ARTICLE XII
AMENDMENT OF ARTICLES

Amendments to the Articles of Incorporation shall be proposed by a two-thirds majority vote at a business meeting of the Board of Directors, approved by chapter board resolution of two-thirds of the subscribing chapters and ratified by a majority of Trustees of this Corporation.
STATE OF FLORIDA  
COUNTY OF PINELLAS  

BEFORE ME personally appeared:  Cynthia Raedeker  
Peter A. Korn  
C.E. Teasley  
William Earle Klay  
Augustus B. Turnbull  
Ramsford C. Pyle  
Jack G. Tucksfield  
Robert K. Whelan  
Jamil Jreisat  
Donald G. Sanford  

to me known and known to me to be the individuals described in and who executed their signatures by subscribing to the foregoing Articles of Incorporation, and they acknowledged before me that they executed the same for the purposes therein expressed this 23rd day of June, 1978.

[Signature]

NOTARY PUBLIC, STATE OF FLORIDA